Nonprofit
Risk Management
Center

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World-Class Risk Management

for Nonprofits

By Norman Marks & Melanie Lockwood Herman

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The mission of the Nonprofit Risk Management Center is to inspire effective risk management and risk champions across the nonprofit sector. As a trusted advisor on a wide spectrum of risk topics, NRMC partners with mission-focused, high-performing nonprofit organizations to make risk management accessible and impactful. NRMC also develops and advocates innovative approaches to loss control and risk leadership. In addition to consulting services, NRMC develops innovative Web applications, provides in-person and virtual training, and publishes articles and books covering a spectrum of risk issues facing mission-driven organizations. These resources are offered to inspire the confidence needed to take the risks that bring nonprofit missions to life.

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About the Authors

Norman Marks, CPA, CRMA is a semi-retired chief audit executive and chief risk officer. He is a globally-recognized thought leader in the professions of risk management and internal auditing and remains an evangelist for "better run business," focusing on corporate governance, risk management, internal audit, enterprise performance, and the value of information. He is also a mentor to individuals and organizations around the world.

Norman has been honored as a Fellow of the Open Compliance and Ethics Group and an Honorary Fellow of the Institute of Risk Management for his contributions to risk management.

He is the author of four earlier books:

- Auditing that Matters
- World-Class Internal Audit: Tales from My Journey
- Management's Guide to Sarbanes-Oxley Section 404: Maximize Value Within Your Organization (described as "the best Sarbanes-Oxley 404 guide out there for management"), and
- How Good is your GRC? Twelve Questions to Guide Executives, Boards, and Practitioners.

Norman's blogs can be found at www.normanmarks.wordpress.com and https://iaonline.theiia.org/blogs/marks.

Melanie Lockwood Herman, Esq. is Executive Director of the Nonprofit Risk Management Center. She has held leadership positions in the nonprofit sector throughout her career. Melanie is the principal author of more than 20 books on various risk management topics and is the architect of NRMC's popular web applications: *My Risk Management Plan, My Risk Management Policies and My Risk Assessment*. Melanie's essays and articles on risk topics are published by NRMC in the *RISK eNews*, available at www.nonprofitrisk.org/resources/e-news/ and also in *Risk Management Essentials*, at www.nonprofitrisk.org/resources/risk-management-essentials/.

Melanie earned a Bachelor of Arts in Urban Affairs from the American University (Washington, DC), and a Juris Doctor from George Mason University School of Law (Arlington, VA). She is a member of the District of Columbia Bar Association. Melanie currently serves on four national nonprofit boards (American Foundation for the Blind, Camp Fire, the National Human Services Assembly, and United Methodist Insurance). Melanie has been honored nine times as a member of *The NonProfit Times* "Power and Influence Top 50." In the 2017 NPT list, Melanie was described as "One of the most prolific writers and lecturers on the topic of nonprofit risk."

Table of Contents